IMTN A conversation of trainers that leads to action

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Competency based training

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Introduction Ruth Wall Chair, IMTN



This month I spent a week at Sydney Missionary and Bible College (SMBC) as a missionary-in-residence. 100 years ago Rev Charles Barnett, a missionary returning to Australia from China, opened a residential college in order to prepare those called to serve with the necessary study and training. As well as students gaining knowledge Rev Barnett saw SMBC as the provision of "a place where they may find a congenial spiritual atmosphere, where they may gain such experiential knowledge of God, that they shall truly "know Him", and go out and be strong and do exploits as a result of that knowledge'." SMBC is still doing that! It is a great place to prepare. But what of the thousands of cross cultural workers who are not able to access places like SMBC? And then there are the hundreds of thousands of pastors around the world who also want to study the Bible and be prepared for ministry but can never get to Bible college!

In this IMTN Bulletin we are grateful to Dr Bennie Wolvaardt for leading our reflection and sharing his experience in developing and delivering Bible training that is accessible and reproducible. Bennie argues that "Competency Based Theological Education (CBTE) can make a significant contribution to meet the growing need for training." Whether considering the competencies needed to minister effectively or the competencies needed to plant and minister to churches in a particular cultural setting the approach is the same. The trainer first establishes what competencies are needed and the curriculum then is designed so that "spiritual maturity, knowledge, skills and character all function in an integrated manner." In 1992 Bennie, an experienced theological educator, supported by his wife Moira and Martin Etter, founded Veritas College International (VCI). This year VCI celebrated 25 years of Bible and Ministry training in 41 countries. VCI offer a whole range of course from Foundation level to Degree level. http://www.veritascollege.org/

If you would like to pick up this dialogue with Bennie then please email him through the contact page at the Veritas website. There are great opportunities for us to collaborate and support one another in our shared passion to see the church equipped for crossing the cultures with the Good News. Do keep the conversation going!

Is Competency Based Theological Education an answer for the growing training needs of the church?

Bennie Wolvaardt PhD

Introduction

The purpose of this article is to stimulate discussion about Competency Based Theological Education (CBTE) as a possible solution for meeting the desperate growing need for theological education.

The changed Evangelical World

The demographic spread of evangelical believers worldwide has changed dramatically in the last 50 years or so. Figure 1 below, is an attempt to show the approximate relationship between believers in the so-called Majority and Western Worlds. In 1960 for every 1 believer in the Majority World there were 2 in the Western World. In 1980 it was 1 to 1. In 1992 it changed to 2 in the Majority World for every 1 in the Western World. At present it is more than 4 for every 1 believer in the Western World. Evangelical Christianity has undergone a profound change from being Western to becoming Majority World and this trend is continuing.

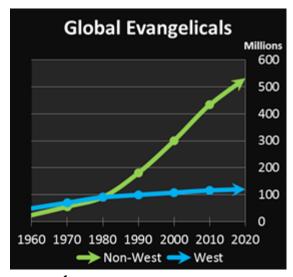


Figure 1¹

In most Western countries the make-up of Evangelicals is also changing. According to the Pew Research Centre, racial and ethnic minorities made up 24% of evangelical Protestants in the US in 2014 – up from 19% in 2007.² This is likely to grow further due to the changing demographics in the country, as shown in figure 2.

¹ This graph has been created by Veritas College International researchers, with data compiled from various sources.

² Pew Research (2015) *America's Changing Religious Landscape*. http://www.pewforum.org/2015/05/12/americas-changing-religious-landscape/

America's racial/ethnic composition, %

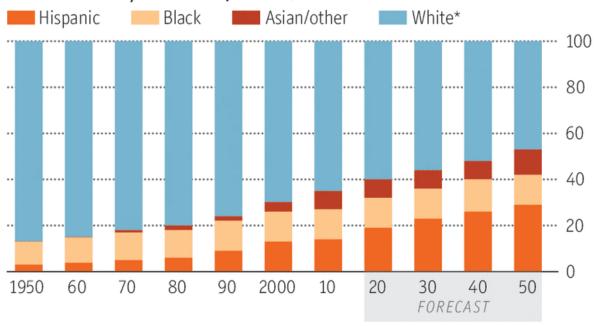


Figure 2³

Increasing need for Theological Training

With the dramatic growth in the number of evangelical Christians and the demographic changes in their make-up, the need for the training of church leaders is enormous. Worldwide it is estimated that "about 2 million pastoral leaders are lacking in some aspect of essential pastoral training. Currently, approximately 4,000 new churches are born each week. It is projected to reach 12,000 per week, within three years. The number is growing exponentially and on a daily basis!"⁴

Twenty years ago Ralph Winter stated that the entire Christian church in Africa, Asia and Latin America is dependent on the labour of at least a million unofficial pastors. These "keen, humble, godly men running two million of the churches in Africa, Asia, and Latin America CAN'T be educated by setting up schools which they cannot attend." ⁵ David Livermore reckoned that if all the existing theological training institutes in the world would operate at 120% capacity, less than 10% of the unequipped leaders would be trained. ⁶ We have already seen that since Ralph Winter's statement some 20 years ago, the one million pastors needing training have increased to two million.

http://www.economist.com/blogs/graphicdetail/2015/03/daily-chart-5

³ The Economist (2015) Tu casa es mi casa.

⁴ TOPIC (Nd). 2 *Million Pastors*. Trainers of Pastors International Coalition. http://topic.us/topics-formation

⁵ Winter, R.D. (1996). *The Most Important Problem in Missions.* Mission Frontiers. http://www.missionfrontiers.org/issue/article/editorial-comment67

⁶ Livermore, D.A. (2006). Serving with Eyes Wide Open: Doing Short-Term Missions with Cultural Intelligence. Grand Rapids: Baker Books, p. 41.

If the exceptional growth of the church in the Majority World has created a tremendous need for the training of pastors, it has certainly also created a great need for the training of the growing number of cross-cultural missionaries from the Majority World.

There is a growing understanding that formal methods of education are just not able to meet the demand of the growing evangelical church and that other means of theological education are desperately needed. Without a proper biblical basis, there is a risk that false theological teaching will increase. This can for example be seen in parts of Africa in the popularity of the prosperity gospel where some pastors are becoming wealthy at the expense of their poverty stricken church members.

I would like to suggest that Competency Based Theological Education can make a significant contribution to meet the growing need for training.

How does Competency Based Theological Education work?

Competency Based Theological Education (CBTE) should be approached from the context of the church. What should a mature church look like?

Once this is well defined, it should be established what competencies are needed to minister effectively in the particular church context in order to plant, build and expand a church that is growing in maturity. These competencies should be acquired by the student in such a way that spiritual maturity, knowledge, skills and character all function in an integrated manner.

In the case of missionary training the process is similar as the competencies that are required to plant or minister to churches in a particular cultural setting, need to be defined.

Once the competencies have been defined, assessment tools need to be developed which can establish whether a trained person is competent. Only then should the development of the curriculum follow. This curriculum is thus designed and constantly reviewed in order to ensure that the student will be able to acquire the competencies to minister in the context of the church.

What does a Competency Unit look like?

A competency unit addresses a particular competency, like for example "Doing Biblical Evangelism". An example is given below for this competency on the Certificate IV level as it has been nationally accredited in Australia for Veritas College International (VCI) that is registered there. The competency is defined in terms of its different components or elements. For students to be assessed as competent to do evangelism, they have to demonstrate that they can do all the activities of each one of the three elements of

competency: Explain the Biblical message of salvation; Plan and do evangelism; Develop interpersonal communication skills.

VCI Cert IV competency unit: Doing Biblical Evangelism

Elements of competency		Performance criteria	
1. I	Explain the Biblical message of	1.	Do exegesis of a key passage that deals
9	salvation		with salvation and find the absolutes
		2.	Consider the main objections and
			questions re salvation in a specific
			cultural context
		3.	Determine how you would explain the
			message of salvation within a specific
			cultural context
2. I	Plan and do evangelism	1.	Plan how you would share the message
			of salvation with others
		2.	Share the message of salvation as part
			of evangelism
		3.	Evaluate the success of your
			evangelism
3. I	Develop interpersonal communication	1.	Respect the privacy of people
9	skills	2.	Respect the personal space of people
		3.	Communicate in a friendly and
			culturally acceptable manner
		4.	Avoid conflict

Each element of competency in turn is defined in terms of performance criteria. These are the standards against which each element of competency is measured to establish whether the person is competent.

The sophistication of competencies varies according to the level of the specific qualification. For example, see below the competency unit for evangelism for the MA in Biblical Ministry (first professional degree) that is offered by the Veritas College International (VCI) Graduate School based in the US. The elements of competency are exactly the same as for the Cert IV, but the performance criteria are very different as the person has to motivate, equip and lead others to do evangelism.

VCI Graduate School MA competency unit: Doing Biblical Evangelism

Elements of competency	Performance criteria
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		1	
1.	,	1.	Describe the biblical principles of
	salvation		salvation from Ephesians
		2.	Consider the main objections and
			questions on salvation in a specific
			cultural context
		3.	Compare the view of church members
			to the biblical view of salvation
		4.	Determine how you would explain the
			message of salvation within a specific
			cultural context
2.	Plan and do evangelism	1.	Plan how you would equip a group of
	- Carrette and Carrette		believers to share the message of
			salvation with others
		2	Train the group to share the message
			of salvation
		2	Guide the group to share the message
		٥.	of salvation
		1	Evaluate the success of your training
		4.	and the evangelism of the group
2	Davidon internercenal communication		
3.	Develop interpersonal communication	_	Train the group of believers to:
	skills	1.	Respect the privacy of people
		2.	Respect the personal space of people
		3.	Communicate in a friendly and
			culturally acceptable manner
		4.	Avoid conflict

Competency Based Theological Education and self-theologising

CBTE is much more than equipping people in the ministry skills of preaching and pastoral care. The well-recognised missiologist, the late David Bosch rightly pointed to the importance of what he calls "self-theologising". He sees this as the fourth "self" that characterises a mature church. In addition to being self-supporting, self-propagating and self-governing, churches should also be able to do theology themselves.⁷

I would define self-theologising as being competent:

- to do proper exegesis;
- to analyse the local needs and situation in which ministry takes place;
- to apply the biblical message to the local situation; and
- to minister the applied message effectively in the local context.

⁷ Bosch, D.J. (1991). *Transforming mission: Paradigm Shifts in Theology of Mission*, New York: Orbis Books, p. 452.

This means the emphasis shifts from working with a body of transferred knowledge to a process of discovering the answers oneself. This is in line with the educational principle that people learn much better by discovering something themselves than by being taught that same thing. It is not about teaching content, but about teaching how to think.

Furthermore, the issues to be addressed vary so much from culture to culture, from subculture to sub-culture and from generation to generation, that relevant biblical answers have to be found and formulated all the time. The skills to do so are essential for the church in order to be biblical and relevant at the same time.

Levelling the playing field

If the main elements of theological education are to read and analyse the views of other academics, the Western World has a major advantage by having authored by far the majority of academic theological books, by having the largest libraries and by having the financial resources for many academics to devote themselves to academic research and excellence.

In general the evangelical churches and institutions in the Majority World do not have these privileges, or shall we say luxuries? However, they have growing and multiplying churches! If theological education is redefined as competency based, these multiplying and growing churches will be able to provide numerous theologians who serve the local church and are international specialists in analysing their local context, in providing biblical answers, in applying them to their context and in ministering relevantly.

Competency Based Theological Education to catch on in the West

In a recent blog, Dr Ralph Enlow, President of the Association of Biblical Higher Education asks how the world of accredited theological education should respond to the "emerging Competency Based Education (CBE) phenomenon that is gaining momentum in North American higher education"⁸:

How should we respond to this phenomenon? In my opinion, we should thoughtfully welcome this development, seeking both to get ahead of the curve and to shape its trajectory. Why? First, because the concerns driving this trend are legitimate and long standing. Second, because infusion of CBE into the higher education landscape is inevitable. And third, because CBE offers great opportunity to collaborate and innovate in ministry formation and leadership development.

⁸ Enlow, R. (2016). *Competency-based higher education: hop on the bandwagon?* The Association for Biblical Higher Education. www.abhe.org/competency-based-higher-education-hop-bandwagon-41016/

If competency based theological education can catch on in Majority World churches and institutions as well as in Western ones, it can lead to wonderful two-way communication of equal partners. Although not equal in numbers, certainly equal in the value of the theological contribution that each one makes.

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